

**To:** Ostrander, David[Ostrander.David@epa.gov]  
**From:** Barry, Michael  
**Sent:** Sat 9/26/2015 6:32:53 PM  
**Subject:** ICP Transition email FYI

Dave,

I just received the revised email about ICP transition from Dana. It seems pretty much the same as the draft I sent earlier this week, is pretty much how we have been operating; and reporting to the R8 RICT as in a more normal response.

One concern I have is that it seems to make the ICP responsible for the AM and Conceptual Monitoring plan. The ICP has been involved in this but, the vast majority of the work has been done by R8 (thanks much!)

Dana's direction is that the memo is to be sent from me to the ICP, EOCs, Dana, Reggie, Nitin, Mathy and Barry Breen.

Mike

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Email on behalf of Mathy Stanislaus and Mike Barry, IC

In consultation with the Regional Administrators involved, we are further refining operations related to the Gold King Mine (GKM) Incident in the Incident Command Post (ICP) located in Durango. We have already shifted from a Unified Area Command to an ICP structure over the last few weeks. Further, operations within Region 9 have already shifted to the Region 9 office to ensure they can work closer with the Navajo Nation to address a number of issues including sampling events in accordance with the Transition Plan. Operations within Region 6 have also transitioned to their regional office and they will also be implementing sampling per the Incident Command (IC) Transition Plan within the Region. As a reminder, the IC Transition Plan was developed by the ICP with support from the HQ EOC and Regional Offices.

Each of the Regional offices will continue to communicate with state and local officials to ensure information is shared and relationships are maintained, while ICP will make operational decisions regarding Gold King Mine response operations, sampling consistent with the IC Transition Plan, and the completion and transition of the Conceptual Monitoring Plan and ultimately the Final Monitoring Plan to the appropriate program/regional offices. The Incident Commander will determine what positions are still needed in the ICP, including, but not limited to, the PIO, Liaison, and Water Positions. The Incident Commander will also determine a plan to continue rotating in OSCs and additional staff as necessary. The Incident Commander will reach out to the States, Tribes, locals and, as appropriate, other federal agencies, to ensure those entities continue to be integrated into the ICP structure. Invites will continue to be sent for meetings, calls, and other coordination efforts, widely to governments at all levels, including those not integrated into the incident command structure. All operational decisions will be made by IC. The Regional Emergency Operations Centers (EOCs) will continue to analyze and validate the sample results and send the spreadsheets to the HQ EOC. Site visits will also be coordinated via the ICP in coordination with the HQ EOC. The Action Memorandum will be finalized within the ICP.

A senior official will also be identified to help facilitate communications between the regions, IC and HQ. The senior official will interface with the R6/R8/R9 RAs and Headquarters and then communicate back to the IC. Management of steady state regional activities will follow traditional management structures, however GKM response related management and operational decisions will continue to be led by the Incident Commander and will continue to follow the key tenets of the Incident Command System.

The HQ EOC will continue leading coordination calls with all 3 Regions and the pertinent HQ programmatic offices, either once or twice per week. HQ EOC will write situation reports, with input from all 3 Regions, no less than weekly. HQ EOC will continue to post and interpret data, coordinate press releases, respond to congressional requests and site visits, and coordinate legal and other issues.

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We want to express our thanks once again to all of you for all of the hard work you continue to do daily. As always, if you have any questions, please feel free to reach out to the appropriate

individuals, whether at the ICP for response related issues or within your management chain for steady state concerns.

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9/24 – 10/7/2015:

Incident Commander

Gold King Mine Response

Durango, CO

Permanent:

Team Leader On-Scene Coordinator,

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